



Building Anticipatory Innovation Governance Capacity in Uzbekistan Workshop

The workshop is organized jointly by
Westminster International University in Tashkent (WIUT)
Central Asia Regional Economic Cooperation Institute (CI)

23-26 September 2025

Venue: WIUT, SHB306

Workshop Agenda

DAY 1: 23 September 2025

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| 9:00 – 9:30 | Registration of participants |
| 9:30 – 9:50 | Welcome Bakhrom Mirkasimov , Deputy Rector Westminster International University in Tashkent (WIUT), Uzbekistan Dildar Zakir , Capacity Building Specialist CAREC Institute, Urumqi, PRC |
| 9:50 – 10:20 | <i>Anticipatory Innovation Governance and Uzbekistan 2030</i> Daniel Riveong , Plural Futures, Spain |
| 10:20 – 11:15 | <i>Our Four-Day Agenda and What Happens Next, and Activity</i> Daniel Riveong and CPRO Team |
| 11:15 – 11:45 | Coffee Break (SHB first floor) |
| 11:45 – 12:00 | <i>Anchoring Our Learning Purpose with Uzbekistan 2030</i> Daniel Riveong |
| 12:00 – 13:30 | <i>Foresight and Creativity in Public Service</i> Aziza Umarova , Head of Delivery Unit, the Agency for Strategic Reforms under the President of the Republic of Uzbekistan |
| 13:30 – 14:30 | Lunch Break (the Academic Lyceum venue) |

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| 14:30 – 14:40 | Activity |
| 14:40 – 15:10 | <i>Introduction to Futures Mindset & Leadership concepts</i> Daniel Riveong |
| 15:10 – 15:25 | Systems Thinking: Introduction |
| 15:25 – 16:10 | Systems Thinking: Colliding Exercise |
| 15:10 – 16:20 | Closing of the Day 1 |

DAY 2: 24 September 2025

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| 9:30 – 9:45 | Welcome and Reflections |
| 9:45 – 10:15 | Introduction to the Four Tracks |
| 10:15 – 10:35 | Futures Triangle: Introduction |
| 10:35 – 11:00 | Coffee Break (SHB first floor) |
| 11:00 – 11:30 | Futures Triangle: Complete |
| 11:30 – 12:00 | <i>Future Foresight: Just energy transition in Uzbekistan in the context energy poverty</i> Isomiddin Akramov, UNDP Uzbekistan |
| 12:00 – 12:30 | Futures Triangle: Sharing |
| 12:30 – 13:30 | Lunch Break (the Academic Lyceum venue) |
| 13:30 – 13:40 | Orientation |
| 13:40 – 13:50 | Energizer / Activity |
| 13:50 – 14:20 | Scenarios: Introduction |
| 14:20 – 15:20 | Scenarios: Activity |
| 15:20 – 15:50 | Scenarios: Sharing |
| 15:50 – 16:20 | Visioning: Introduction |
| 16:20 – 16:30 | Orientation |
| 16:30 – 16:40 | Closing of the Day 2 |

DAY 3: 25 September 2025

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| 9:30 – 9:45 | Welcome and Reflections |
| 9:45 – 10:30 | Visioning: Activity for Their Track |
| 10:30 – 11:00 | Visioning: Sharing |
| 11:00 – 11:30 | Project Idea |
| 11:30 – 12:15 | Orientation |
| 12:15 – 13:15 | Lunch Break (the Academic Lyceum venue) |
| 13:15 – 13:25 | Project Idea |
| 13:25 – 13:55 | Alignment check with Uzbekistan 2030 and other national visions and goals |
| 13:55 – 14:10 | Coffee Break (SHB first floor) |
| 14:10 – 14:40 | Stakeholder / Influence Mapping for the given track and project idea |
| 14:40 – 15:40 | Closing of the Day 3 |

DAY 4: 26 September 2025

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| 9:30 – 9:40 | Participants develop project idea |
| 9:40 – 10:00 | Q&A (OPTIONAL) |
| 10:00 – 10:30 | Backcasting: Introduction |
| 10:45 – 11:30 | Backcasting: Activity |
| 11:30 – 11:45 | Project Wrapup: Sharing Format |
| 11:45 – 12:15 | Project Wrapup: Develop |
| 12:15 – 12:35 | Project Wrapup: Develop |
| 12:35 – 13:35 | Lunch Break (the Academic Lyceum venue) |
| 13:35 – 14:35 | Plenary Presentation Sharing |
| 14:35 – 14:50 | Coffee Break (SHB first floor) |
| 14:50 – 15:05 | Q&A (OPTIONAL) |
| 15:05 – 15:35 | Introduction Foresight Organizational Maturity Model |

15:35 – 15:50 Community of Practice

15:50 – 16:10 Certificate Ceremony

16:10 – 16:20 Thank You and Closing