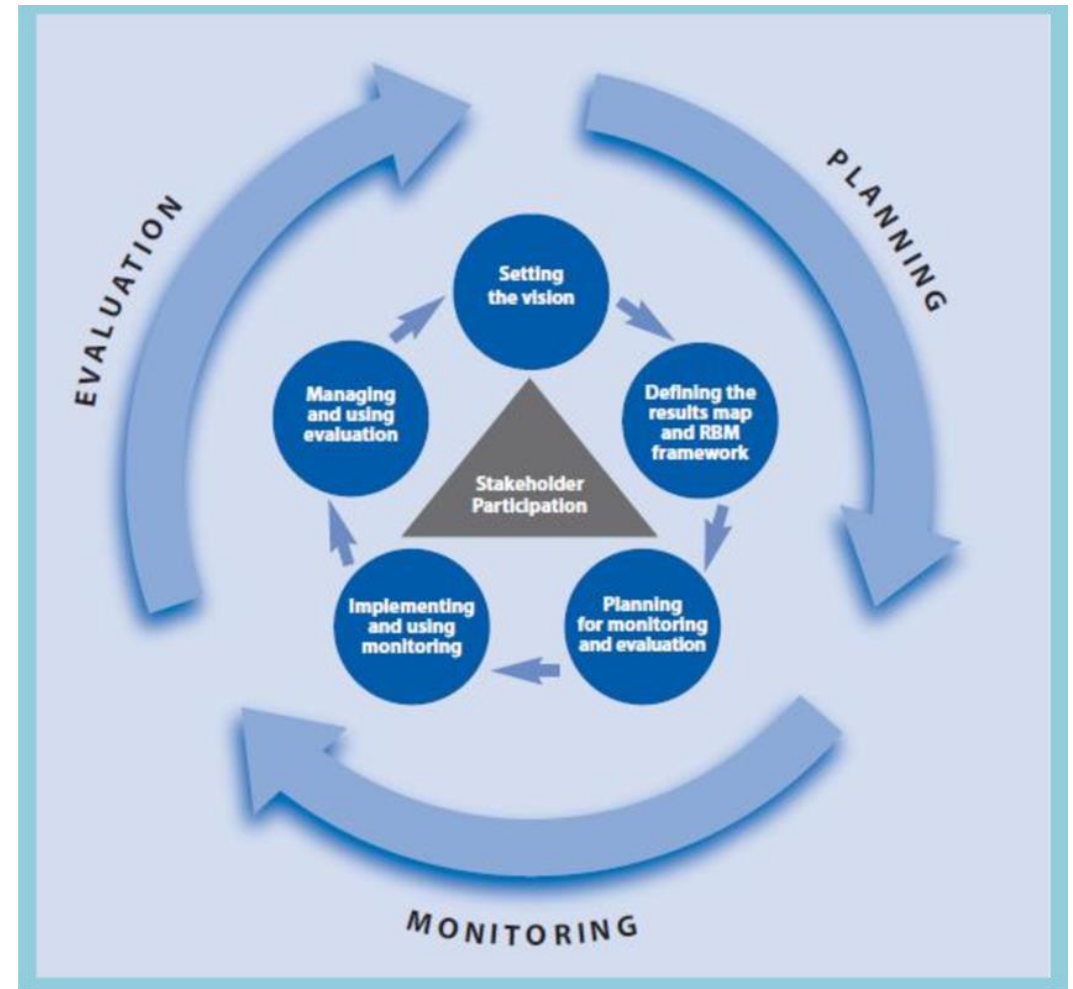


# Results-based management (RBM)

- RBM is a management strategy focusing on performance and achievement of outputs, outcomes and impact (OECD/DAC, 2002).
- RBM is in practice in development agencies, government institutions and project management more than 25 years. Widely used by multilateral and bilateral development agencies, UN, World Bank, ADB and etc.
- RBM supports in better performance and improved effectiveness through organizational learning and greater accountability through performance reporting and review/evaluation.
- It embeds elements of strategic planning, risk management, performance monitoring and evaluation.
- In the planning process results framework is called LogFrame, Results map or Results management framework.



Alignment with CAREC Program and Stakeholders' Engagement	Results	Outcome Indicators	Data Source/MoV
<p><b>Mission:</b> To enhance the quality and effectiveness of the CAREC program by providing evidence based research and capacity building (CB) services, dissemination of knowledge products, and networking with research institutions.</p> <p><b>Vision:</b> Leading knowledge centre promoting economic cooperation in the CAREC region for shared and sustainable development</p>	<p>Intermediate Outcomes</p> <ol style="list-style-type: none"> <li>Greater adherence to CAREC values and principles through strengthened knowledge based collaborations and deepening engagement with member countries.</li> <li>Strengthened institutional capacity and enabling environment to accelerate actions through agile delivery of knowledge products focused on operational clusters. <b>(SP2 to SP5)</b></li> <li>Achieved operational excellence through producing high impact need-based research and knowledge products and adoption of digital approaches. <b>(SP 6 to SP12)</b></li> </ol>	<p><u>By December 2025:</u></p> <ul style="list-style-type: none"> <li>Inclusion of CI in global ranking of government affiliated think tanks (2020 baseline: none)</li> <li>The member state satisfaction on the quality and delivery of key functions (Article 4 of the IGA) (2020 baseline: N/A, target: above 80 percent)</li> <li>Assessment of CI's activities in MC, SOM and NFP meetings (2020 baseline: 0)</li> <li>All 5 CI's annual rolling operational plans (ROP) approved by CI's GC and implemented by 2025 (2020 baseline: 1)</li> </ul>	<ul style="list-style-type: none"> <li>Global think tank ranking</li> <li>CI reports</li> <li>CI presentations on MC, SOM, and NFP meetings</li> <li>Client survey</li> <li>CI annual report</li> <li>Mid term review of CI strategy</li> </ul>
Strategic Priorities	Outputs	Output Indicators	Source

Alignment with CAREC Program and Stakeholders' Engagement	Results	Outcome Indicators	Data Source/MoV
<b>Outcome2: Institutional Strengthening</b>			
<p><b>SP5. Strategizing Operational Priorities</b></p>	<p>5.1. Increased resources allocation in thematic areas to promote regional cooperation and integration (RCI)</p> <p>5.2. Follow the organic principle for topics selection around the thematic areas and the most relevant topics that emerged in the backdrop of COVID-19 for research and CB interventions</p> <p>5.3. Research and capacity development needs of member countries are better responded</p> <p>5.4. Special attention to human development is paid—particularly learning new technologies and CB in the health sector, and social safety nets</p> <p>5.5. Fully funded projects are pursued within any cluster for ensuring financial sustainability and building research portfolio</p>	<p><u>By December 2023:</u></p> <p>5.1. Putting in place a mechanism to ensure at least 75 percent of knowledge activities/products of CI are linked or promoting RCI by having regional approach or covering 2 or more CAREC countries (2020 baseline: limited)</p> <p>5.2. At least 20 percent of CI's knowledge activities/products are linked to the most emerging or need areas deemed critical by GC and AC (2020 baseline: 0)</p> <p>5.3. A demand-driven approach within the CI's comparative advantages for the selection of topics for research and CB adopted</p> <p>5.4. At least 20 percent of CI's knowledge activities/products are focused on human development cluster (2020 baseline: 10 percent)</p> <p>5.5. At least 20 percent of CI's knowledge activities/products will be conducted on fee for service principle (2020 baseline: 10 percent)</p>	<ul style="list-style-type: none"> <li>• CI annual reports</li> <li>• Independent evaluation of CI in 2023 (MTR) and final evaluation in 2025</li> <li>• Progress report to GC</li> </ul>

Alignment with CAREC Program and Stakeholders' Engagement	Results	Outcome Indicators	Data Source/MoV
<b>Outcome 3: Achieving Operational Excellence</b>			
<p><b>SP7. Revitalizing Capacity Building Approach—Developing an E-Learning Platform</b></p>	<p>7.1. Necessary financial and human resources earmarked for the robustness of the e-learning platform</p> <p>7.2. Enhanced and strengthened the cascade training model for exponentially increasing training outcomes</p> <p>7.3. Research centric approach to CB</p> <p>7.4. A blended CB approach—combining face to face and online training in place</p> <p>7.5. Developed mechanism of impact evaluation/feedback to trace the impact of training on policymaking in member countries</p> <p>7.6. At least 25 percent of the training tailored in responding to country specific needs of an individual member country</p> <p>7.7. Project leadership and management training for CI staff and partners</p> <p>7.8. Leading think tanks and national institutions collaborated in member countries for reaching out to a wider audience</p>	<p><u>By December 2025:</u></p> <p>7.1. CI e-learning platform is widely used regional platform in CAREC (2020 baseline: 10 percent)</p> <p>7.2. 50 percent of CI training activities are provided in cascade mode</p> <p>7.3. At least 60 percent of CI training activities are based on the CI's own research and database (2020 baseline: 20 percent)</p> <p>7.4. 50 percent of training conducted online (2020 baseline: 100 percent)</p> <p>7.5. 90 percent of respondents participate in the feedback session (2020 baseline: 70 percent).</p> <p>7.6. 80 percent of training participants confirmed their satisfaction on the training in line with their country specific CB needs (2020 baseline: 0)</p> <p>7.7. 48 digital learning modules (DLMs) in and around CAREC program priority clusters produced to impact RCI policies through enhancing member countries' capacity in CAREC region (2020 baseline: 16)</p>	<ul style="list-style-type: none"> <li>• Member state survey report</li> <li>• CI annual reports and website</li> <li>• Independent evaluation of CI in 2023 (MTR) and 2025</li> </ul>

# Linkages between Strategies and CI's Planning Process

